### **cuore** manifatturiero d'europa

## **Fast Startup Roadshow**

**Industrial Internet of Things** (IIOT)

KEYNOTE SPEECH

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CONFINDUSTRIA EMILIA AREA CENTRO

Le imprese di Bologna, Ferrara e Modena



- 1. Why you should consider an IIoT Solution to boost your industrial operations and extract more value
- 2. Getting a guidance in defining your approach to IIoT Solutions based on the drivers and challenges
- 3. Planning your first steps towards an IIoT Solutions



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Building the information superhighway

Building the digital mobile economy

Building the Internet of Everything World

1985 - 1999

2000 - 2015

**Today** 





















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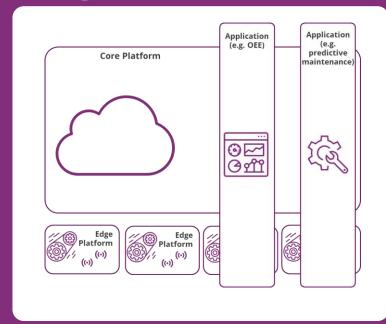




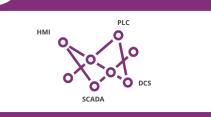




# 1 IIoT Platform



2 Operational Technology



3 Connected Things



Overview of an Industrial IoT system: the basic components

### **Industrial IoT**

Technology overview

IIoT is a network of intelligent devices connected to form systems that monitor, collect, exchange and analyze data as well as to abilitate value added activities

### HOW?

Combining a set of technologies according to strategic and business needs

- IIoT Platforms are a set of integrated software capabilities to improve asset management decision making and operational visibility and control
- 2. Operational technology (OT) refers to systems used to control and operate the physical, non-IT assets of enterprises. These assets are involved in the event detection related to, and/or the control of, physical processes
- *Connected Things*: smart devices (e.g. sensors, actuators, etc.) that can be connected to IoT platforms.

2 2 2 4



### **Industrial lot**

How can IIoT create value for your company?

#### **Efficiency**

- Cost reduction
- Business process optimization
- Uptime increase

### Customer centricity

- Introduction of efficient ways to offer customer support
- New indications on product use and information on customers

#### **Revenue generation**

- Development and creation of new business models
- Implementation of new go-to-market strategies

#### Service level

- Increased speed of assistance and delivery
- Development of new modalities to deliver products and service
- Creation of recurrent revenues

The value creators of IIoT





## RATE OF CHANGE



## The evolution drivers

- New techs have a high rate of change
- Companies have started to understand the mechanisms and techs have already evolved
- Consequently companies have to question periodically their strategies and they have difficulties in taking decisions about direction of technology roadmap and business models





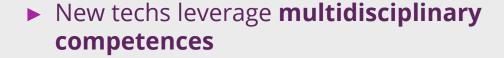
- New techs leverage competences that are not core for most companies
- Corporates may miss the required knowledge and experience to understand application potential
- There may be issues in creating a dialogue with new players







## **MULTISCIPLINARITY**



Mechanics and information techs
Marketing and statistics
Engineering and phylosophy

 Companies don't know where to find these competences and academic institutions are still working to finalize the proper educational paths to answer this need



## The evolution drivers

- ► New techs are often **totally digital**
- ► They are **not tangible** and consequently we can't touch them
- Some companies have difficulties in understanding their potential



**DIGITAL** 



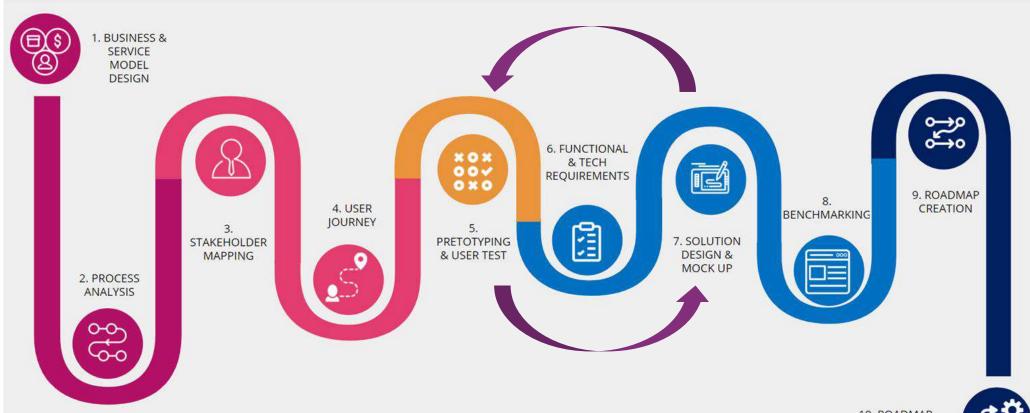


A new framework is required to

- ► Understand the business case to guarantee payback and finalize the proper actions plan
- ► Partner with non-conventional players from different innovative ecosystems
- ► **Build by doing** to deploy advanced solutions starting from selected pilots
- Rethink organization and decision processes to manage innovation uncertainty driven by new techs and use cases



## The IIoT Solution Development Journey



10. ROADMAP IMPLEMENTATION



**ORGANIZATIONAL EVOLUTION** 

**BIZ MODEL INNOVATION** 

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